

BOARD OF TRUSTEES **BUDGET COMMITTEE** **MONDAY, JUNE 22, 2020**

AGENDA 6:00 PM

To be held via teleconference – see below

IMPORTANT NOTICE REGARDING COVID-19 AND TELECONFERENCE MEETINGS:

Pursuant to Governor's Executive Orders N-25-20, N-29-20, and N-33-20 and the Contra Costa County Public Health Officer Order No. HO-COVID19-03, and guidance from the CDC to minimize the spread of the coronavirus, please note the following changes to the District's ordinary meeting procedures:

- The District offices are not open to the public at this time.
- The meeting will be conducted via teleconference using **Zoom** (see Executive Order 29-20).
- All members of the public seeking to observe and/or to address the local legislative body may participate in the meeting remotely in the manner described below.

HOW TO OBSERVE THE MEETING

Telephone: Meeting ID: 910 2346 5218

Listen to the meeting live by calling (669) 900-9128 and entering the PASSWORD: 647782 Computer or mobile: Watch or listen to the meeting from a computer with internet access by navigating to https://zoom.us/j/91023465218?pwd=R0lqVUxIRDY5T3N4UFE0YUJ5cm9QUT09 NOTE: This is a public meeting that can be seen and heard live by any member of the public.

HOW TO SUBMIT PUBLIC COMMENTS

Please email your comments to pmacedo@contracostamosquito.com, write "Public Comment" in the subject line. In the body of the email, include the agenda item number AND title, as well as your comments. Comments may be made at any time prior to the meeting, or as follows. During the meeting, the Committee Chair or designee will announce the opportunity to make public comments and identify the cut off time for submission. A short recess of less than 5 minutes will take place during the time public comment is open to allow emailed comments to be received and provided to the Chair. Once the public comment period is closed, all comments timely received will be read aloud. Comments received after the close of the public comment period will be added to the record after the meeting.

Protecting Public Health Since 1927

ACCESSIBILITY INFORMATION

Board meetings are accessible to people with disabilities and others who need assistance. Individuals who need special assistance or a disability-related modification or accommodation (including auxiliary aids or services) to observe and/or participate in this meeting and access meeting-related materials should contact Paula Macedo, General Manager, at least 48 hours before the meeting at (925) 457-8464 or pmacedo@contracostamosquito.com. Advance notification will enable the District to swiftly resolve such requests to ensure accessibility.

AGENDA

CALL TO ORDER:

Roll Call Pledge of Allegiance

1. PUBLIC INPUT ON NON AGENDA ITEMS

This time is reserved for members of the public to address the Board relative to matters of the District NOT on the agenda. No action may be taken on non-agenda items unless authorized by law. Public comments may be submitted as specified above.

- 2. <u>APPROVAL OF MINUTES FROM BUDGET COMMITTEE MEETING HELD ON APRIL 13, 2020</u>
- 3. REVIEW DISTRICT LONG RANGE FINANCIAL FORECAST
- 4. REVIEW DRAFT BENEFIT ASSESSMENT FOR FY 2020/2021
- 5. REVIEW INITIAL PROPOSED BUDGET FOR FY 2020/2021
- 6. DISCUSS PROPOSED BUILDING IMPROVEMENTS TO DISTRICT OFFICE
- 7. REVIEW FIXED ASSET, PROGRAM DEVELOPMENT, AND ONE TIME REQUEST / RECOMMENDATIONS FOR FY 2020/2021
- 8. BOARD AND STAFF ANNOUNCEMENTS
- 9. <u>ADJOURNMENT</u>

I hereby certify that the District Board of Trustee Agenda was posted 3 days before the noted meeting.

	6/17/2020
Natalie Martini, Administrative Analyst II	Date

CONTRA COSTA MOSQUITO AND VECTOR CONTROL DISTRICT

JUNE 22, 2020 BUDGET COMMITTEE MEETING

- 1. No comment, see agenda
- 2. <u>APPROVAL OF MINUTES FROM BUDGET COMMITTEE MEETING HELD ON APRIL 13, 2020</u> (*Pages 4-5*)
- 3. <u>REVIEW DISTRICT LONG RANGE FINANCIAL FORECAST</u> (*Page 6*) Administrative Services Manager Bagley will review the updated revenues for FY 2019-2020 and long-range forecast modified assumptions for FY 2020/2021.
- 4. REVIEW FIXED ASSET, PROGRAM DEVELOPMENT, AND ONE TIME REQUEST / RECOMMENDATIONS FOR FY 2020/2021 (Page 7) fixed assets requested by staff and proposed by management for approval for FY 2020/20201 will be reviewed.
- 5. <u>REVIEW DRAFT BENEFIT ASSESSMENT FOR FY 2020/2021</u> the committee will review the assessment level on the draft benefit assessment conducted by Francisco & Associates, which will be provided at the meeting.
- 6. <u>REVIEW INITIAL PROPOSED BUDGET FOR FY 2020/2021</u> (*Pages 8-9*) Administrative Services Manager Bagley will discuss the updated proposed budget for FY 2019-2020.
- 7. <u>DISCUSS PROPOSED BUILDING IMPROVEMENTS TO DISTRICT OFFICE</u> the committee will discuss future plans for the proposed building improvements to the District office.
- 8-9. No comment

BUDGET COMMITTEE MEETING MINUTES

A Budget Committee meeting of the Board of Trustees of the Contra Costa Mosquito and Vector Control District was held on Monday, April 13, 2020, via teleconference only pursuant to Governor's Executive Orders N-25-20, N-29-20, and N-33-20 and the Contra Costa County Public Health Officer Order No. HO-COVID19-03, and guidance from the CDC to minimize the spread of the coronavirus.

TRUSTEES PRESENT Randall Diamond, Chair

Chris Cowen Michael Krieg Kevin Marker Thomas Minter Jim Murray Duylinh Nguyen

TRUSTEES ABSENT Darryl Young

OTHERS PRESENT Paula Macedo, General Manager

Maria Bagley, Administrative Services Manager

Perry Carlston, Board President

CALL TO ORDER

Chair Diamond called the meeting to order at 6:00 p.m.

ROLL CALL

A roll call indicated that 8 Trustees were present, and one was absent.

- 1. <u>PUBLIC INPUT ON NON AGENDA ITEMS</u> None.
- 2. <u>APPROVAL OF MINUTES FROM BUDGET COMMITTEE MEETING HELD ON JUNE 3, 2019</u>
- ** Motion was made by Trustee Krieg and seconded by Trustee Cowen to approve the minutes as amended from the Budget Committee meeting held on June 3, 2019. *Motion passed unanimously*.
- 3. <u>REVIEW DISTRICT RESERVES AND REVENUE SOURCES</u> Administrative Services Manager Bagley discussed the District's recent history of expenses versus revenues and reserves with the Local Agency Investment Fund (LAIF). Property tax and benefit assessment revenue streams were also briefly discussed.
- 4. <u>REVIEW FISCAL YEAR 2019/2020 BUDGET YEAR TO DATE</u> Administrative Services Manager Bagley discussed the status of the District budget through March 31,

2020, and noted trends or areas of concern versus the budget adopted by the Board of Trustees for fiscal year 2019/2020. The committee discussed a large item that will be affecting the District over the next few years, which is the building remodel.

- 5. <u>REVIEW DISTRICT LONG RANGE FINANCIAL FORECAST</u> Administrative Services Manager Bagley reviewed the long term forecast and discussed strategies on how to show the Long-range forecast.
- 6. <u>BOARD AND STAFF ANNOUNCEMENTS</u> None.
- 7. <u>ADJOURNMENT</u> 6:52 p.m.

I certify the above minutes were approved as read or corrected at a meeting of the Budget Committee held on Monday, June 22, 2020.

Randall Diamond, 2020 Chair

Randall Diamond, 2020 Chair Budget Committee

Forecast FY 19/20 Budget Year Cost Projections (\$M) or (*1,000) Using Fiscal Year 2020 Budget Assumptions as of 5 31.20 YTD Adopted Projected Fiscal Year 19/20 19/20 20/21 21/22 22/23 23/24 24/25 25/26 26/27 27/28 28/29 29/30 Expenses As of 5.31.20 5,993 6,420 6,645 Salaries & Wages, w/ indirects 5,081 6,069 6,203 6,877 7,118 7,367 7,625 7,892 8,168 **OPEB Trust funding** 176 176 205 186 193 199 206 214 221 229 237 245 1,286 2,255 1,955 Operations 2,038 1,753 1,779 1,806 1,833 1,860 1,888 1,916 Capital equipment 96 122 216 219 223 226 229 233 236 240 243 249 Capital Land (Int on debt) TOTAL 6,639 \$ **8,405** \$ 8,669 \$ 8,335 \$ 8.588 \$ 8,849 \$ 9,118 \$ 9,397 \$ 9,684 \$ 9,981 \$ 10.288 10,617 Revenues **Property Taxes** 5,906 5,995 6,085 6,458 6,555 6,853 5,595 5,791 6,176 6,269 6,363 6,653 Benefit Assessment 1,952 2,046 2,056 2,058 2,060 2,062 2,064 2,066 2,068 2,070 2,073 2,075 Interest Income from LAIF 188 135 160 97 97 95 92 87 80 72 61 48 Miscellaneous 146 194 180 183 185 188 191 194 197 200 203 205 **TOTAL** 7,881 \$ **8,166** \$ 8,302 \$ 8,333 \$ 8,427 \$ 8,522 \$ 8,616 \$ 8,710 \$ 8,804 \$ 8,897 \$ 8,989 \$ 9,180 \$ 1,242 \$ (239) \$ Net Difference (367) \$ (2) \$ (160) \$ (327) \$ (502) \$ (687) \$ (881) \$ (1,085) \$ (1,299) \$ (1,437)Reserves (In LAIF) \$ 10,476 \$ 10,076 \$ 9,709 \$ 9,707 \$ 9,547 \$ 9,220 \$ 8,718 \$ 8,031 \$ 7,150 \$ 6,066 \$ 4,767 \$ 3,330

Assumptions:		FLAT Projected
Salaries & Wages, w/ indirects		3.50%
OPEB Trust funding	3% of Salary & Wages	
Operations	One Time Expenses \$553,800	1.50%
Capital equipment		1.50%
Assessed Valuation		1.50%
Benefit Assessment		0.10%
Interest Income		1.00%
Miscellaneous		1.50%

133%

123%

117%

As % of Revenue

LAIF BALANCE	Balance
5.31 20	10,476
6.30 20	10,076

113%

116%

One time expense of \$532,800 removed

108%

101%

92%

81%

68%

53%

36%

^{*} Estimate Balance

Fixed Asset & One	e Time Expenditure	Requested For FY	'20/21	
				6/16/20
Items	Category	Requested		
4WD Truck	Vehicles	37,150		
4WD Truck	Vehicles	37,150		
4WD Truck Cab	Vehicles	50,000		
SUV to Replace Sedan	Vehicles	45,000		
Building Engineering	Intangible	50,000		
Operations Equipment	Equipment	4,500		
Software Leading Edge	Intangible	190,000		
District Countywide Survey	Intangible	35,000		
Safety Lights for District Trucks	Equipment	15,000		
Computer Equipment for District Staff	Equipment	30,000		
UAS (Drone)	Equipment	30,000		
Off Road Spray Equipment	Equipment	15,000		
New Ipads for Operations	Equipment	15,000		
Total Requeste	d	538,800		
Vehicle	s	Requested	Recommend	
Vehicle	es	169,300	169,300	
Equipmer	t	109,500	109,500	
Intangibl	e	275,000	275,000	
Structur	e	-	-	
Sho	p	-	-	
Tota	il	553,800	553,800	

Contra Costa Mosquito and Vector Control District FY20 Budget Year & Initial Proposal for FY 21 (July 1 2019 - June 30 2020) 92% of the Year **Board Packet** FY20 FY20 **Initial Proposed** YTD FY20 VS ADOPTED FY20 VS Proposed FY21 VS Proposed FY21 VS ADOPTED **ADOPTED FY20 %** ADOPTED FY20 \$ FY20 \$ As of 5/31/20 Budget FY21 Personnel Cost Payroll & OT 3,159,519 82.7% 660,834 -3.0% (116,268) 3,820,353 3,704,08 1,186,457 1,303,335 81,452 35,426 Retirement 1,267,909 93.6% 2.8% OASDI 185,590 78.4% 3,904 236,862 240,76 51,272 1.6% Medicare 44,210 55,395 53,709 79.8% 11,185 -3.0% (1,686) Health Insurance (Dental / Visision Etc) 478,464 646,687 646,687 74.0% 168,223 0.0% Unemployment 17,199 32.202 34,456 53.4% 15.003 7.0% 2.254 Disability Ins 9,798 9,500 10,092 103.1% (298)6.2% 592 176,000 29,000 Other Post Employment Benefits 176,000 205,000 100.0% 16.5% Subtotal Personnel Costs 987,671 **Professional Services** 115.7% 3,125 18,375 15,875 (2,500)19.7% **Auditing Services** 19,000 Building and Grounds Maintenance & Repairs Major > \$10,000 0.0% 100.0% 0 0 Building and Grounds Maintenance & Repairs Minor < \$10,000 28,048 10,000 29,500 280.5% (18,048) 19,500 195.0% **Consulting - General** 26,050 15,000 60,000 173.7% (11,050) 300.0% 45,000 Consulting - HR 15.000 10.00 0.0% 15,000 (5,000) 9,100 **Engineers Report** 9,100 9,100 100.0% 0.0% Janitorial Services 7,150 8,500 16,80 1,350 8,300 Labor Consultant IEDA 9,963 9,963 10,461 100.0% 5.0% 498 5,225 7,000 6,500 74.6% 1,775 (500) Landscaping Services -7.1% Legal - Counsel Genera 12,532 15,000 15,000 83.5% 2,468 0.0% Legal - Counsel Labor 36,111 75,000 55,000 48.1% 38,890 -26.7% (20,000) **Legal - Settlements** 0 0 150,000 0.0% 100.0% 150,000 Medical Services - General 300 300 17.8% 247 0.0% 54 351 _ Medical Services - Pre-Employment 1,200 1,200 29.2% 850 0.0% Permits & Fees 6 543 2 500 6 500 261 7% (4 043) 160.0% 4 000 **Security Service** 33,611 14,000 36,000 240.1% (19,611)157.1% 22,000 Temporary Personnel Office n n 0.0% 0.0% 193,111 198.438 Subtotal Professional Services 97.3% 114.4% Public Affairs Community Event Registration Fees 350 1,500 15.6% 1,900 -33.3% 2,250 (750)**Marketing - Advertisement Online** 16,000 12.000 18,000 133.3% (4,000) 50.0% 6,000 Marketing - Advertisement Print 0 37,000 35,00 0.0% 37,000 (2,000) **Marketing - Branded Collateral** -33.3% 0 1.500 1,000 0.0% 1.500 (500) 219.6% Marketing - Brochures 5,489 2,500 5,50 (2,989) 120.0% 3,000 **Marketing - Business Cards** 1,074 400 500 268.5% (674) 25.0% 100 Marketing - Design 536 1.500 1,000 35.7% 964 -33.3% (500) Marketing - Displays 97 7,000 6,000 1.4% 6,903 -14.3% (1,000) Marketing - Door Hangers 0 1.000 1.000 0.0% 1.000 0.0% Marketing - Website Development & Maintenance 0 180 360 0.0% 180 100.0% 180 65,330 Subtotal Public Affairs 69,860 41,784 Operation and Facilities Aerial Services 4.340 22.000 20.000 19.7% 17,660 -9.1% (2.000) Automotive - Gasoline 47,547 57,900 42,000 82.1% 10,353 -27.5% (15,900) Automotive - Repairs 14,833 12,000 40,000 123.6% (2,833)233.3% 28,000 Automotive - Services 12,000 15,000 7,591 63.3% 4,409 25.0% 3,000 Automotive - Supplies 4,788 8,000 8,00 59.8% 3,212 0.0% **Building & Grounds Materials / Supplies** 5.242 5,000 10,000 0.0% (242) 100.0% 5,000 **Building Engineering** 0 25,000 50,00 0.0% 25,000 100.0% 25,000 **Control Materials - Mosquito Adulticiding** 0 10,000 25.000 0.0% 10,000 150.0% 15,000 Control Materials - Mosquito Larviciding 75,211 165,000 165,000 45.6% 89,789 0.0% **Control Materials - Other** 0.0% 0.0% Control Materials - Vertebrate 8.650 10.000 18.000 86 5% 1.350 80.0% 8,000 Control Materials - Yellowjacket & Bees 1,505 10,000 5,000 15.0% 8,495 -50.0% (5,000) Equipment Rental n 1.000 1,000 0.0% 1.000 0.0% **Equipment Repair** 6,491 10,000 7,500 64.9% 3,509 -25.0% (2,500)**Equipment Service** 751 3.000 7.500 25.0% 2,249 150.0% 4.500 **Equipment Small** 6.763 36.300 56,733 18.6% 29.537 56.3% 20.433 Safety & PPE 27,079 10.000 25.000 270.8% (17,079)150.0% 15,000 **Safety Boots** 1.969 2.200 2.500 89.5% 231 13.6% 300 Source Reduction/Wetlands 98 500 1.000 19.5% 402 100.0% 500 388 1,000 2,500 38.8% 612 150.0% 1,500 **Tools & Instruments** Uniform Professional Branded Wear 2.716 6.825 3.500 39.8% 4.109 -48.7% (3.325)16,200 16,200 84.1% 0.0% **Uniform Rental** 13,622 2,578 -Subtotal Operation and Facilities 229,583 522,729 54.2% 194,342 98,804 423.925 23.3% Lab Servio 1,948 2,500 2,200 77.9% 552 -12.0% (300) Aquaculture **General Lab Supplies & Materials** 944 7,000 4,000 13.5% 6,056 -42.9% (3,000) 259 1,000 1,000 25.9% 741 0.0% Insectary Lab Equipmen 260 5,000 2,500 5.2% 4,740 -50.0% (2,500) Lab Testing 10,789 19,000 15,000 56.8% 8,211 -21.1% (4,000) **Pesticide Testing** 0 1,500 1,500 0.0% 1,500 0.0% Sentinel Bird 856 3 500 2 500 24 5% 2 644 -28 6% (1 000) Surveillance 6,585 14,000 10,000 47.0% 7,415 -28.6% (4,000)

Information & Technology

Subtotal Lab Services

40.5%

Community Foreign and Compliant (\$400)	2.246	2.500	1 2 525	00.00/	254	F 00/	125
Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$100 < \$500	2,246 4,826	2,500 1,500	2,625 8,000	89.8% 321.8%	254 (3,326)	5.0% 433.3%	125 6,500
Computer Equipment Supplies > \$500	2,658	10,000	50,000	26.6%	7,342	400.0%	40,000
Computer Services	2,038	10,000	30,000	0.0%	7,342	0.0%	40,000
GPS Tracking	6,416	7,500	7,500	85.5%	1,084	0.0%	-
I.T Subscriptions	11,414	7,000	15,000	163.1%	(4,414)	114.3%	8,000
Phone	0	500	3,500	0.0%	500	600.0%	3,000
Phone Accessories	80	500	350	15.9%	420	-30.0%	(150)
Printing Supplies	1,113	1,000	1,600	111.3%	(113)	60.0%	600
Software	4,083	323,000	200,000	1.3%	318,917	-38.1%	(123,000)
Subtotal Information & Technology	32,836	353,500	288,575	9.3%	320,664	-18.4%	(64,925)
Subtotal Information & Technology	•			3.3/0	320,004	-10.4/0	(04,323)
		ral Office Ad		04.00/	22.055	0.00/	
Assessments & County Fees	332,044	365,000	365,000	91.0%	32,956	0.0%	-
Bond - Interest	0	0	0	0.0%	•	0.0%	-
Bond - Principal	0	0	0	0.0%	-	0.0%	-
District Membership & Subscription Dues	18,734	18,000	20,000	104.1%	(734)	11.1%	2,000
Employee - Development	4,700	4,000	6,500	117.5%	(700)	62.5%	2,500
Employee - Lodging	7,086	10,000	10,000	70.9%	2,914	0.0%	-
Employee - Meal	3,294	5,000	5,000	65.9%	1,706	0.0%	-
Employee - Memberships	707	8,000	8,000	8.8%	7,293	0.0%	-
Employee - Training	17,908	25,000	25,000	71.6%	7,092	0.0%	-
Employee - Travel	4,251	10,000	10,000	42.5%	5,749	0.0%	-
Financial Services Fees	1,708	7,000	4,500	24.4%	5,292	-35.7%	(2,500)
Insurance - Auto Physical Damage	2,200	2,200	2,821	100.0%	•	28.2%	621
Insurance - Crime & Weapons	1,204	1,204	889	100.0%	-	-26.2%	(315)
Insurance - General	10,693	10,693	9,011	100.0%	-	-15.7%	(1,682)
Insurance - Liability	104,863	104,863	106,534	100.0%	-	1.6%	1,671
Insurance - Property	3,913	3,913	8,517	100.0%	-	117.7%	4,604
Insurance - UAS	0	0	0	0.0%	-	0.0%	-
Insurance - Workers Comp	181,455	181,455	154,412	100.0%		-14.9%	(27,043)
Office Furniture	1,030	10,000	15,000	10.3%	8,970	50.0%	5,000
Office Keys & Locks	101	2,500	1,000	4.1%	2,399	-60.0%	(1,500)
Office Supplies - General	2,291	8,500	5,000	27.0%	6,209	-41.2%	(3,500)
Office Supplies - Janitorial	2,581	4,500	3,500	57.4%	1,919	-22.2%	(1,000)
Office Supplies - Kitchen	1,313	5,000	3,500	26.3%	3,687	-30.0%	(1,500)
Postage	3,140	4,500	4,000	69.8%	1,360	-11.1%	(500)
Research	0	25,000	20,000	0.0%	25,000	-20.0%	(5,000)
Safety Program - Incentive	3,643	11,000	7,500	33.1%	7,357	-31.8%	(3,500)
Safety Program - Tangible Materials	242	4,000	2,500	6.1%	3,758	-37.5%	(1,500)
Service & Leasing Contracts	2,375	7,000	3,000	33.9%	4,625	-57.1%	(4,000)
Trustee - Expense General	105	5,000	2,500	2.1%	4,895	-50.0%	(2,500)
Trustee - Lodging	5,657	3,000	5,000	188.6%	(2,657)	66.7%	2,000
Trustee - Meal	417	2,000	1,000	20.9%	1,583	-50.0%	(1,000)
Trustee - Mileage	117	2,000	500	5.9%	1,883	-75.0%	(1,500)
Trustee - Training	2,740	5,000	3,500	54.8%	2,260	-30.0%	(1,500)
Trustee - Travel	1,099	5,000	5,000	22.0%	3,901	0.0%	-
Uncategorized Expenses	746	0	0	0.0%	(746)	0.0%	-
Utilities Cell Phone	17,342	20,000	28,000	86.7%	2,658	40.0%	8,000
Utilities Electric	25,452	35,000	30,000	72.7%	9,548	-14.3%	(5,000)
Utilities Garbage	6,327	6,900	6,600	91.7%	573	-4.3%	(300)
Utilities Gas	6,347	3,000	6,500	211.6%	(3,347)	116.7%	3,500
Utilities Internet	4,314	4,800	4,600	89.9%	486	-4.2%	(200)
Utilities Landline	5,131	4,800	5,500	106.9%	(331)	14.6%	700
Utilities Water	5,291	8,000	6,000	66.1%	2,709	-25.0%	(2,000)
Water - Drinking	873	960	996	91.0%	87	3.8%	36
Utilities Sewer:General	1,402	0	1,600	0.0%	(1,402)	100.0%	1,600
Employment Announcements	0	0	500	0	0	100.0%	500
Subtotal General Office Administration	794,835	943,788	908,980	84.2%	148,953	-3.7%	(34,808)
		Capital					
Land					-		
Structures and Improvements	0	7,500	2,500	0.0%	7,500	-66.7%	(5,000)
Vehicles	80,812	84,000	* 169,300	96.2%	3,188	101.5%	85,300
Heavy Equipment	15,551	30,000	45,000	51.8%	14,449	50.0%	15,000
Subtotal Capital	96,363	121,500	216,800	79.3%	25,137	78.4%	95,300
Total Expenditures	6,649,153	8,404,889	8,669,135			3.14%	264,246
		Revenue					
Property Taxes	5,595,164	5,790,540	5,906,350	96.6%	195,376	2.0%	115,811
Benefit Assessment	1,952,094	2,045,903	2,056,499	95.4%	93,809	0.5%	10,596
Contract Billing	41,788	20,000	50,000	208.9%	(21,788)	150.0%	30,000
Interest Income (LAIF)	187,688	135,000	160,000	139.0%	(52,688)	18.5%	25,000
Medical Reimbursement	25,430	115,000	35,000	22.1%	(32,000) 89,570	-69.6%	(80,000)
Fixed Asset Disposal	7,500	24,000	30,000	31.3%	16,500	25.0%	6,000
Miscellaneous	46,212	35,000	65,000	132.0%	(11,212)	85.7%	30,000
Grant Funds:General	24,920	-	33,000	0.0%	(24,920)	0.0%	
Subtotal Revenue	7,880,796	8,165,443	8,302,849	96.5%	284,646	1.7%	137,407
				90.5%	204,040	1.7%	137,40/
Estimate Ending Balance	1,231,643	-239,446	-366,286				
Designated Reserves POLICY (July 2019)							
Bond Reserve	-	•		Revised Budget Per 9/9/19			
Public Health Emergency	2,500,000			Requested additional Budg			
Capital Improvement	1,393,370			for Vehicles (additional \$5,			
Emergency Reconstruction Response	500,000			ME EXPENSES FOR FY2		ets)	
Operations	4,072,118		Vehicles	\$	169,300		
Vehicle & Equipment Replacement	150,000		Equipment	\$	109,500		
IT Equipment Replacement	200,000		Intangible	\$	275,000		
	8,815,488			TOTAL \$	553,800		